



2019 NETWORK LEADS MEETING

# **BOLD & BRAVE LEADERSHIP**

CREATIVE STRATEGIES FOR SUPPORTING THRIVING YOUTH

50 STATE  
(AFTERSCHOOL  
NETWORK)

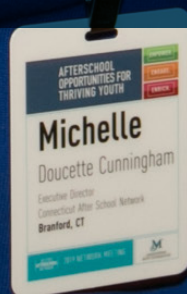
**M** CHARLES STEWART  
MOTT FOUNDATION®

SEPTEMBER 23-25, 2019, SAN DIEGO, CALIFORNIA





**Across all 50 states, our collective work to ensure all young people can thrive requires: bold and transformative leadership to uncover opportunities; an entrepreneurial mindset; remedies for inequities; and, cultivation of partners to sustain and enhance programs. Network leaders must be persistent in their approach, brave in their risk-taking, and filled with humor when improvisation is the needed strategy.**



# ADVANCING AFTERSCHOOL

**The Charles Stewart Mott Foundation** is dedicated to making afterschool and summer learning programs available for every child and family who needs them. Through our support of afterschool networks in all 50 states, as well as key national education organizations, our grantmaking helps to inform policies, develop partnerships, and shape practices that will sustain and increase the quality of programs across the U.S.

We work to increase access to quality educational opportunities for all children—particularly those from low- and moderate-income families and underserved communities.

## 2019 NETWORK LEADS MEETING

At the 2019 Network Leads meeting we will explore two core questions:

As network leaders,  
how can we learn  
from our peers to be  
strategic in moving  
policy, quality and  
content, and key  
partnerships forward?



In what ways are  
we seeking to be  
transformational leaders  
and asking the hard  
questions to our teams  
and partners to ensure  
more opportunities for  
young people?

### The meeting is designed to:

- Create a space for retreat and reflection for network leaders to consider accomplishments and goals for the networks and their own leadership;
- Focus on the leadership tools and strategies needed to lead networks;
- Learn updates on the policy and quality issues and upcoming resources that may impact the work in the next year;
- Share and delve into network successes, unique activities, and best practices;
- Consider opportunities for collaboration in learning communities and new initiatives; and
- Provide resources and supports to network leaders.

# SCHEDULE AT A GLANCE

## MONDAY

9  
—  
23

11:00AM-1:00PM

**LEARNING  
COMMUNITIES  
MEET-UP**

1:00PM-2:45PM

**NEW NETWORK  
LEADS ORIENTATION**

3:00PM-5:00PM

**OPENING PLENARY:  
LEADERSHIP FOR TODAY**

5:00PM-6:30PM

**CELEBRATION RECEPTION**

6:30PM-7:30PM

**SPECIAL PRESENTATION:  
LEADERSHIP: CREATIVITY  
AND IMPROVISATION**

## TUESDAY

9  
—  
24

8:00AM-9:00AM

**BREAKFAST**

9:00AM-10:00AM

**PLENARY: TRANSFORMATIONAL  
LEADERSHIP ACTIONS AND  
REFLECTIONS**

10:00AM-10:15AM BREAK

10:15AM-11:30AM

**PLENARY: NETWORKS  
LEARNING COLLABORATIVELY**

11:30AM-12:45PM

**NETWORKING LUNCH**

1:00PM-2:30PM

**PLENARY: WHAT NETWORKS  
NEED TO KNOW**

2:30PM-3:00PM BREAK

3:00PM-5:00PM

**BREAK-OUT SESSIONS:  
NETWORKS LEARNING SKILLS  
AND PROBLEM-SOLVING**

5:10PM-5:30PM

**PLENARY: REFLECTIONS  
ON TRANSFORMATIONAL  
LEADERSHIP**

## WEDNESDAY

9  
—  
25

7:30AM-8:30AM

**BREAKFAST  
(STEM NEXT DISCUSSION)**

8:30AM-10:00AM

**PLENARY: COMMUNICATIONS  
OPPORTUNITIES: UPDATES,  
TOOLS, AND STATE SHARING**

10:00AM-10:15AM BREAK

10:15AM-11:40AM

**PLENARY: NETWORKS  
LEADING TOGETHER**

11:45AM-1:00PM

**INFORMAL LUNCH**

1:00PM

**ADJOURN**



9

MONDAY

23

FOCUS: LEADING NETWORKS



11:00AM — 1:00PM

## LEARNING COMMUNITIES MEET-UPS

21ST CCLC | SICKLES BOARDROOM

SUBSTANCE MISUSE/PREVENTION | LONG BOARDROOM

1:00PM — 2:45PM | PRESIDENTIAL BALLROOM SALON D

## NEW NETWORK LEADS ORIENTATION

New and newish network leads and team members are invited for a network overview and introductions.

# ENHANCE

YOUR NETWORK DISTRIBUTION LISTS!

We're ready to help networks have top-notch mailing lists with flexible and dynamic backend supports and the ability to segment audiences for targeted mailings. Stop by the registration desk for a brief intake form and technical assistance supports.

3:00PM — 5:00PM | PRESIDENTIAL BALLROOM

## OPENING PLENARY: LEADERSHIP FOR TODAY

In a complex world and changing policy landscape, statewide afterschool networks are taking bold steps to position afterschool as a critical part of the solution to help young people thrive.

Network leaders are doing the essential work of cultivating partners, identifying funding, and supporting afterschool professionals. The opening session will focus on our role as network leaders, highlighting network successes and opportunities. We'll learn more about initiatives from the Mott Foundation, including progress on the Afterschool App.

### WELCOME REMARKS

**Gwynn Hughes,**  
Senior Program Officer, Mott Foundation

### PROGRAM UPDATES AND NETWORK HIGHLIGHTS

**Benita Melton,** Program Director, Education, Mott Foundation  
**Angelina Garner,** Program Officer, Mott Foundation  
**Kari Pardoe,** Associate Program Officer, Mott Foundation

### SPECIAL ANNOUNCEMENT

Sharing an audacious goal to address inequities and to continue building STEM afterschool opportunities for all youth, STEM Next leaders will engage networks in a new opportunity to accelerate STEM learning nationwide.

5:00PM — 6:30PM | PRESIDENTIAL BALLROOM FOYER

## CELEBRATION RECEPTION

Imagine the possibilities at a special reception celebrating network success and future collaborations.

“ All sorts of things can happen when you're open to new ideas and playing around with ideas.”

— Stephanie Kwolek, inventor of Kevlar



6:30PM — 7:30PM | PRESIDENTIAL BALLROOM

SPECIAL PRESENTATION | DESSERT & COFFEE

## LEADERSHIP: CREATIVITY AND IMPROVISATION

The world-famous San Diego National Comedy Theatre and students from Unscripted Learning bring their high octane improv comedy show to our gathering, providing a new perspective on leadership and laughing.

9

TUESDAY

24

FOCUS: LEADERSHIP AND LEARNING



8:00AM — 9:00AM | PRESIDENTIAL BALLROOM FOYER

BREAKFAST

9:00AM — 10:00AM | PRESIDENTIAL BALLROOM

## PLENARY: TRANSFORMATIONAL LEADERSHIP ACTIONS AND REFLECTIONS

Across all 50 states, network leads are at the forefront of designing and improving learning opportunities for children and youth to promote a just, equitable, and sustainable society. What's required of leaders seeking to create new opportunities for youth in 2020 and beyond? How is transformational leadership different than what we've done in the past? Building off of last year's Find Your Why discussion, network leads will explore how "WE" leadership supports the conditions for deeper, broader, and more inclusive belonging for our partners and the children and youth we serve.

FACILITATOR

**Tony Smith**, CEO/Founder, Whyspeople, and former State Superintendent of Education, Illinois State Board of Education

10:00AM — 10:15AM | BREAK



10:15AM — 11:30AM | PRESIDENTIAL BALLROOM

## PLENARY: NETWORKS LEARNING COLLABORATIVELY

Statewide afterschool networks are leading the charge in supporting how, when, and where children and youth are learning beyond schools. Networks are the innovators, the do-ers, the convenors, the connectors, and the make-it-happen people. This session is an exploration of what networks do well, and the opportunity to learn about the work from your colleagues in other states.

### NETWORKS LEADING CAROUSEL

Carousel-style sharing on network leadership in hot issues.

**Round 1 (10 mins):** Group A shares; everyone learns

**Round 2 (10 mins):** Group B shares; everyone learns

**Round 3 (10 mins):** Group C shares; everyone learns

**Stretch Break**

**Round 4 (10 mins):** Group D shares; everyone learns

**Round 5 (10 mins):** Group E shares; everyone learns

11:30AM — 12:45PM | THE PALM COURT

### NETWORKING LUNCH

12:45PM — 1:00PM | BREAK

1:00PM — 2:30PM | PRESIDENTIAL BALLROOM

## PLENARY: WHAT NETWORKS NEED TO KNOW

1:00PM — 1:45PM

### THE LANDSCAPE OF SCHOOL FINANCE

Since the beginning of conversations about the adequate funding of public schools, policymakers have been interested in understanding the level of funding needed to close achievement gaps for students who are economically disadvantaged or otherwise “at-risk.” Over the past 35 years, states have been working to redefine adequate funding for all students, especially those who find themselves academically behind.

A critical part of a systematic approach to addressing these gaps can be an investment in expanding learning opportunities. Experts from Augenblich, Palaich and Associates will share about the state school finance landscape and help networks be ready when and if these discussions arise in their states.

#### SPEAKERS

**Mark Fermanich**, PhD, Senior Associate, APA Consulting

**Justin Silverstein**, Co-CEO, APA Consulting

1:45PM — 2:30PM

## WHAT NETWORKS NEED TO KNOW: HOT ISSUES

Short updates on emerging issues that networks leaders should understand.

**Policy Landscape:** Lauren Maddox, Holland + Knight

**Afterschool Hours and Youth Safety:** Barry Ford, Council for a Strong America

**Science of Learning and Development:** Deb Moroney, American Institutes for Research

2:30PM — 3:00PM | PRESIDENTIAL BALLROOM FOYER

## NETWORKING BREAK

3:00PM — 5:00PM

## BREAK-OUT SESSIONS: NETWORKS LEARNING SKILLS AND PROBLEM-SOLVING

In these deep dive sessions, network leaders have an opportunity to work together to bolster their own leadership or collectively address network challenges.

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### 1: The Wisdom of Crowds | PRESIDENTIAL SALON A

Network leaders work together to address challenges, sharing strategies, ideas, and resources.

Participating networks should identify 1-2 challenges that need new perspective. Be prepared to share the context and goals for 5-7 minutes and then learn from the group.

FACILITATOR

**Victoria Wegener**, Partner, Mainspring Consulting

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### 2: Leadership Development: Building on Your Strengths | PRESIDENTIAL SALON D

Network leaders explore their own leadership strengths and skills and how to apply them in a network environment.

FACILITATOR

**Kelly Frank**, President and Owner, Social Legends

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### 3: Facilitating Powerful Meetings | EXECUTIVE ROOM

Network leaders facilitate a lot of meetings for their teams and for key stakeholders in their states. This session focuses on how to be an intentional facilitator with tools and strategies to engage and move groups to action.

FACILITATOR

**Dennis Johnson**, Founder and Managing Partner, Sol Sort Group

**Marissa Paine**, Principal and CEO, PaineFree Coaching and Consulting

5:00PM — 5:10PM | BREAK

5:10PM — 5:30PM | PRESIDENTIAL BALLROOM

## PLENARY: REFLECTIONS ON TRANSFORMATIONAL LEADERSHIP

Short wrap-up and reflections on leadership.

FACILITATOR

**Tony Smith**, Whyspeople

“I define a leader as anyone who takes responsibility for finding the potential in people and processes, and who has the courage to develop that potential.”

— Brené Brown



EVENING

DINNER ON YOUR OWN



9

W E D N E S D A Y

25

FOCUS: LEADING FORWARD



7:30AM — 8:30AM | PRESIDENTIAL BALLROOM FOYER

BREAKFAST | **CONVERSATION WITH STEM NEXT** (OPTIONAL)

8:30AM — 10:00AM | PRESIDENTIAL BALLROOM

## PLENARY: COMMUNICATIONS OPPORTUNITIES: UPDATES, TOOLS, AND STATE SHARING

Ready for 2020? From Lights On Afterschool and the new Council for Strong America report to the presidential elections, there are many opportunities to educate stakeholders on the importance of afterschool. The Afterschool Alliance and Burness Communications will share new tools, updates, and opportunities to strengthen policy and network communications and outreach in the coming year.

Learn about the latest THIS IS AFTERSCHOOL communications campaign assets, how networks are putting those resources to work, and what's coming up next.

### SPEAKERS

**Leslie Barnes**, Legal Counsel, Alliance for Justice

**Ursula Helminski**, Vice President, External Affairs, Afterschool Alliance

**Audrey Hutchinson**, Director, Education and Expanded Learning, Institute for Youth, Education, and Families, National League of Cities

**Laurie Lennon**, Vice President, Public Health, Burness Communications

**Chris Neitzey**, Director of STEM Initiatives, Afterschool Alliance

**Jen Rinehart**, Vice President, Policy & Research, Afterschool Alliance

**Britney Samuelson**, Program Manager, Iowa Afterschool Alliance

10:00AM — 10:15AM | BREAK

“Without courage we cannot practice any other virtue with consistency. We can’t be kind, true, merciful, generous, or honest.”

—Maya Angelou

10:15AM — 11:40AM | PRESIDENTIAL BALLROOM

## PLENARY: NETWORKS LEADING TOGETHER

How will we operate collectively in the coming year? Where do we need more help and support on priority initiatives of the Mott Foundation and of the networks? Announcements, updates, and time for open discussion and technical assistance on areas of need, topics of interest, potential new learning communities, and ways to work together to demonstrate the power of the networks.

11:45AM — 1:00PM | PRESIDENTIAL BALLROOM FOYER

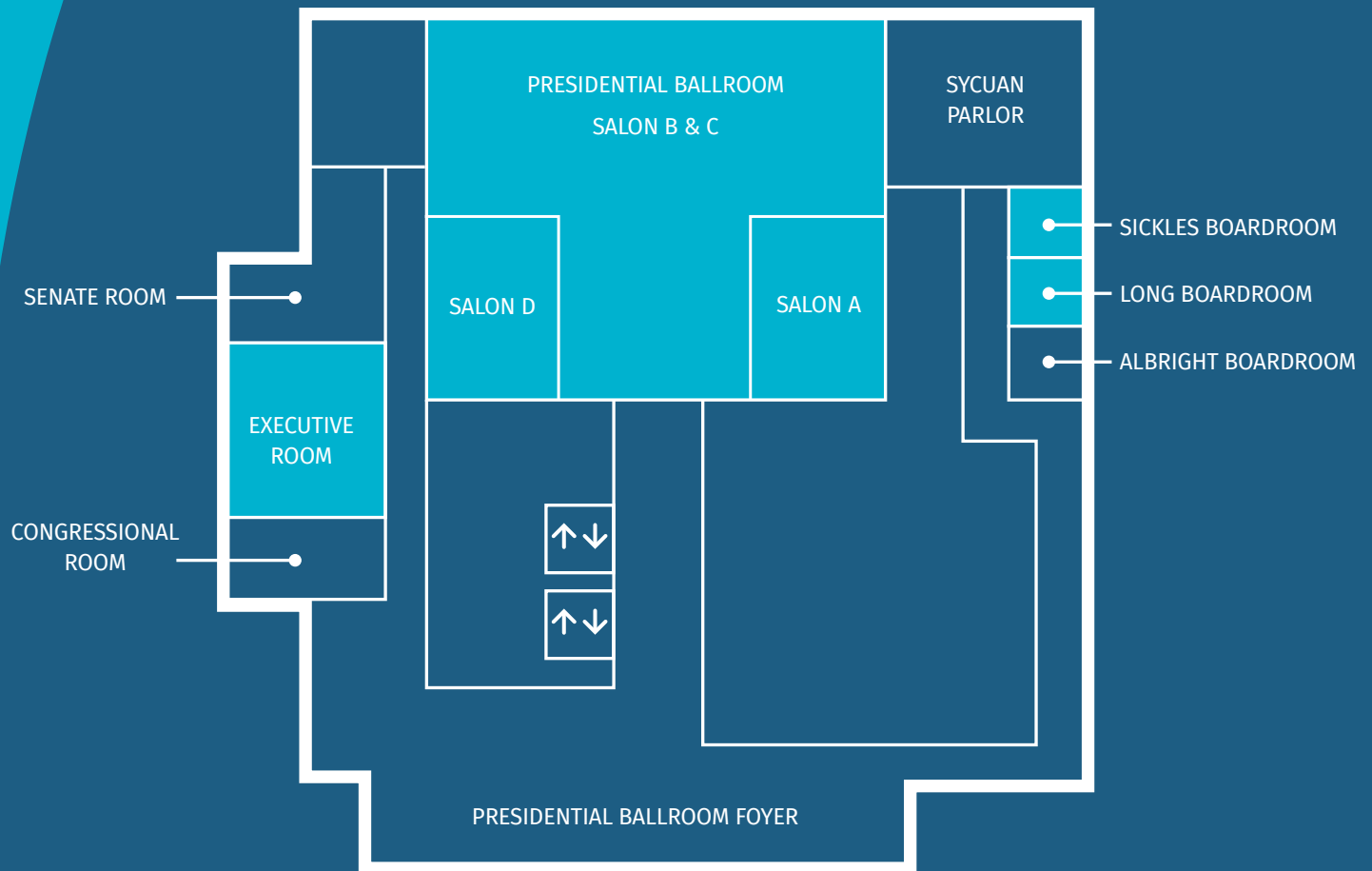
INFORMAL LUNCH

1:00PM

ADJOURN

# HOTEL MAP

## Second Floor



**The Palm Court room is located on the hotel lobby level.**

#ThisIsAfterschool

Wifi Network: US-Grant-Meeting

Password: NetworkLeads2019



## Mizzen's aim is to increase the quality of content and instruction for afterschool programs.

To continue its investment in strengthening the afterschool field, the Mott Foundation has developed the app **Mizzen** to help support educators and the young people they serve. Later this year, Mizzen will be available to you for free providing program staff with easy access to vetted and high-quality curriculum resources. Among the new content available through the app will be curriculum developed by National Geographic and Jazz at Lincoln Center, with other leading education organizations.

**With just a few simple swipes, afterschool professionals can access:**



A simple, tactical system for taking attendance, tracking student progress, and more.



A library of innovative, educational content from major providers—already vetted and ready for immediate use in the program site, classroom, or anywhere kids learn.



All the tools they need to create lessons, plan activities, and keep their kids active and engaged.



Sign up today! [www.after.school](http://www.after.school)



50 STATE  
(AFTERSCHOOL  
NETWORK)

**M** CHARLES STEWART  
MOTT FOUNDATION®